

## Tapping into the Power of Communication :

Japan for Sustainability  
Manager  
Kazunori Kobayashi  
Kobayashi@kazunorimaki.ws

## Game Plan for 4 Sessions

- My Goal:
  - What is sustainability? Explain it with your own terms.
  - Hold “World Summit on Sustainable Development” in this room, and you should be able to present your vision/strategies/policies for sustainability.
- Game Plan:

	Day1	Day 2	Day 3	Day 4
Lecture	What is Sustainability?	Power of Communication	Vision and Indicators	Full workshop
Workshop	Communication Breaking up into teams	World Summit - country briefing	World Summit - visions and indicators	World Summit - strategy/policy session
Prepare (Home Work)		3 Sustainability related-news	3 points for Sustainable XX in 2050	3 policy ideas in your fields

## 1<sup>st</sup> lecture -- Lessons

- 1) What is Sustainability?
  - Variety of definitions
  - Conditions + Values (participation, equity, wellbeing, etc.)
- 2) How are countries/int'l organizations responding?
  - National/EU indicators and strategies
- 3) How can we measure and track it?
  - Variety of indicators

## What do we do today?

- Goal:
  - “How can we make communication effective so that we can drive a movement towards sustainability/equity?”
- Measures:
  - Exercise (news on sustainability)
  - Some notes
  - Experimental workshop
    - Learning what communication can do through actually trying to communicate one's own country's stance toward sustainability/equity.
- Environmental Sustainability Indicators

## Communication and You

- As ...
  - An Engineer
    - Research Proposal / Budget
  - A Policy Maker
    - Different countries and interests
  - A Business Person
    - 80-90% of the time

## Communication Exercise

“Date Game”

Your name/ country/ study field	News on sustainability in your country
Your “personal” eco-policy	What you would write about on JFS newsletter

Prep: 5 minutes  
Communicate: 15 minutes

## What is Sustainability?

### Our Common Future

"Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs."

Page 8, *World Commission on Environment and Development. Our Common Future.* (Oxford, Great Britain: Oxford University Press, 1987). (Frequently referred to as the Brundtland report after Gro Harlem Brundtland, Chairman of the Commission)

## What is Sustainability?

### World Business Council on Sustainable Development

"Sustainable development involves the simultaneous pursuit of economic prosperity, environmental quality and social equity. Companies aiming for sustainability need to perform not against a single, financial bottom line but against the triple bottom line."

## Global Communication: a key for global environmental policies

- Environmental issues know no border.
- Different cultural/social contexts – case of Iraq hostages
- Conflict of National Interests  
(See the United States!)

•Thank you for strongly promoting sustainability with your fine newsletter. Please email it to President Bush, who needs to be educated on the importance of sustainability. Senator Kerry is already a strong supporter of sustainability efforts like yours.  
-Citizen, San Francisco (U.S.A) 30 Apr 2004

⇒Can we reach out to each other?

## When Communication Fails Case 1:

- North – South Issue “Distrust”
  - World Summit on Sustainable Development in Johannesburg (2002)
  - North:
    - “You, the South, should reform corruption and stop illegal logging first.”
  - South:
    - “You, the North, should change excessively consumptive market first.”



⇒Distrust to each other leads to inaction.

## When Communication Fails : Case 2

- Japan – China
  - Japan
    - “We aim for recycling-oriented society.”
    - “We cut CO2 emissions.”
  - China
    - “We have a right to enjoy economic growth.”
    - “Japan consumes more than we do.”

⇒Efforts are almost meaningless without cooperation.

⇒How would you communicate?

## JFS on the potential of communication

“Works to develop special partnerships with people in Asia, in order to cooperate to find paths toward sustainability in this region.”

“Welcomes feedback and comments from overseas and shares them in Japan and with partners in Asia, so that we can improve efforts and activities in this region by learning from each other.”

Keywords:

- Sharing feedbacks
- Improve efforts and activities

## How would you respond? Feedback at work

- Thank you very much for your Sustainability Newsletter. It is full of interesting materials.

My project in Cornwall, **South West England**, is concerned with many of the same issues. In particular I would be interested to know if you have access to any **successful work in Japan on reducing the amount of domestic waste** that is created.

In this part of the world **household waste is increasing at 3% per year**. Although we are working hard on recycling, reusing, and creating new markets for the recycled materials, it is essential we also find some practical and successful methods to cut the amount of waste that is created in the first place. So I would be grateful if you can direct me to the best experience that Japan has to share in this regard.

- Business person, U.K.
- 30 Apr 2004

⇒ Introduced the following cases:  
<http://www.japanfs.org/en/newsletter/200303.html>  
(Aya town)  
<http://www.japanfs.org/en/newsletter/200304.html>  
(Hino city)

## How would you respond? Feedback at work

- Country: Indonesia  
Comment: Can you please advise if your organisation can advise any possible uses for **used golf balls**. Can they be recycled into other products? Any information would be greatly appreciated.
- => Question referred to Global Sports Alliance (NPO) <http://www.gsa.or.jp/>
- => Info on recycling of sports goods through Art exhibition  
[http://www.g-forse.com/top/news184\\_e.html](http://www.g-forse.com/top/news184_e.html)

## How would you respond? Feedback at work

"I am seeking more information on the sterling engine and especially in its hook-up with power gen-sets. Any information would be greatly appreciated. We are trying to find ways to both produce electricity without using petroleum products and also distill drinking water for small villages in the tropics of Central America. Any information will be greatly appreciated."

All the best, Bruce Campbell  
Pollution Prevention and Sustainable Business  
LLNL

## How would you respond? Feedback at work

"Dear jfs friends,  
Greetings from Kathmandu

I found the article on bicycles very informative and an inducement for thinking and acting on simple but sustainable solutions to the current problems. "using rather than owning" idea applies to other vehicles also.

--Dr. NS Jodha  
ICIMOD, Kathmandu, Nepal

## Workshop: How would you communicate ?

### World Summit – Country Briefing

#### <Mission>

After working as an environmental policy maker in your country, you just became a Communication Officer of Sustainable Development. In the World Summit on Sustainable Development which will be held on 2007, please **present where your country stands in the movement towards sustainability**, using the Johari Window framework (explained in the following slides.)

#### <Group work>

- 4 persons \* 5 teams (Japan, China, Turkey, USA, France.)
- How would you communicate your country's stance towards sustainability / sustainable Development? Discuss each other and **fill in the Johari Window** (25 minutes).
- Present your country's stance to the other group – and vice versa. (3 minutes \* 5 teams )

## Framework: The Johari Window

- Developed by Joseph Luft and Harry Ingham
- One of the most useful models describing the process of human interaction

## The Johari Window

	Known to Self	Not Known to Self
Known to Others	1. OPEN	2. BLIND
Not Known to Others	3. HIDDEN	4. UNKNOWN

## The Johari Window (personal level)

Eg. Kazunori Kobayashi

	Known to Self	Not Known to Self
Known to Others	1. OPEN "My name is Kazunori Kobayashi."	2. BLIND "When I get cold, I become bad-tempered."
Not Known to Others	3. HIDDEN "I like Cinnabon roll more than anybody else."	4. UNKNOWN "Maybe if I eat Cinnabon roll when I have a cold, everybody is happy."

## The Johari Window (country level)

Eg. Japan (in regards to sustainability)

	Known to Self	Not Known to Self
Known to Others	1. OPEN “Environmental high-tech” “lack of resources”	2. BLIND “very materialistic” “If everybody lives like Japanese does, we need 3 planets.”
Not Known to Others	3. HIDDEN “Extremely high energy efficiency” “Motta-nai spirit”	4. UNKNOWN “Maybe Edo is a model of sustainable society.” “Maybe a long shoreline can be a source of energy.”

## The Johari Window

	Known to Self	Not Known to Self
Known to Others	1. OPEN	2. BLIND
Not Known to Others	3. HIDDEN	4. UNKNOWN

↓ Opening windows by information disclosure

→ Opening windows by feedbacks

## The Johari Window (country level)

France / USA/ Turkey /China

	Known to Self	Not Known to Self
Known to Others	1. OPEN	2. BLIND
Not Known to Others	3. HIDDEN	4. UNKNOWN

## Lessons

- “How can we reach out and understand each other?”
- “How can we make communication effective so that we can drive a movement for sustainability?”

⇒ Opening Windows through Disclosure and Feedbacks

## Day 3: Workshop

### World Summit - Vision & Indicators

#### <Mission>

Let's suppose the next World Summit on Sustainable Development will be held in 2007, and there each country is required to present its vision and indicators for 2050. We are just commissioned by Prime Minister to present a draft.

#### <Process>

- 3-4 persons \* 6 teams
- Area: Energy (& global warming), food, waste, bio-diversity, resource-productivity, equity, satisfaction...
- Individual work (10 minutes) – Post It
- Group work (30 minutes) – Flip chart
- Presentation & Discussion (25 minutes)

## Homework

- 3 points for Sustainable XX in 2050

In 2050, Japan/USA/China/Turkey should have achieved ...

1. XXX
2. XXX
3. XXX

#### <Reference>

##### JFS Sustainability Indicator

<http://www.japanfs.org/en/view/index.html>

##### Sustainable Sweden 2020

<http://www.scb.se/statistik/MI/MI1103/2003M00/Preface1to52.pdf>

##### National Strategy for Sustainable Germany

[http://www.nachhaltigkeitsrat.de/service/download\\_e/pdf/Perspectives\\_for\\_Germany.pdf](http://www.nachhaltigkeitsrat.de/service/download_e/pdf/Perspectives_for_Germany.pdf)

## The Environmental Sustainability Index (ESI)

- World Economic Forum, The Yale Center for Environmental Law and Policy, and the Columbia University
- a measure of overall progress towards environmental sustainability.
- 5 components
- Permits cross-national comparisons of environmental progress in a systematic and quantitative fashion.
- Published in 2002, updated in 2005.

#### The ESI in action...

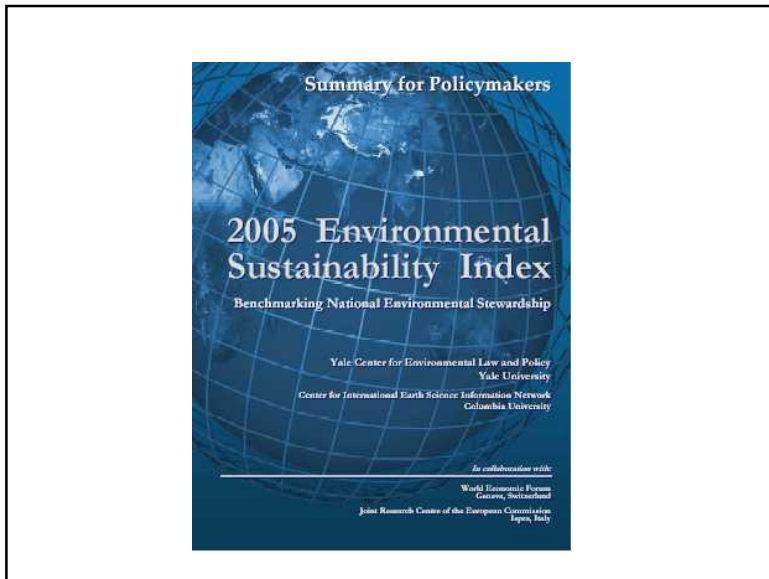
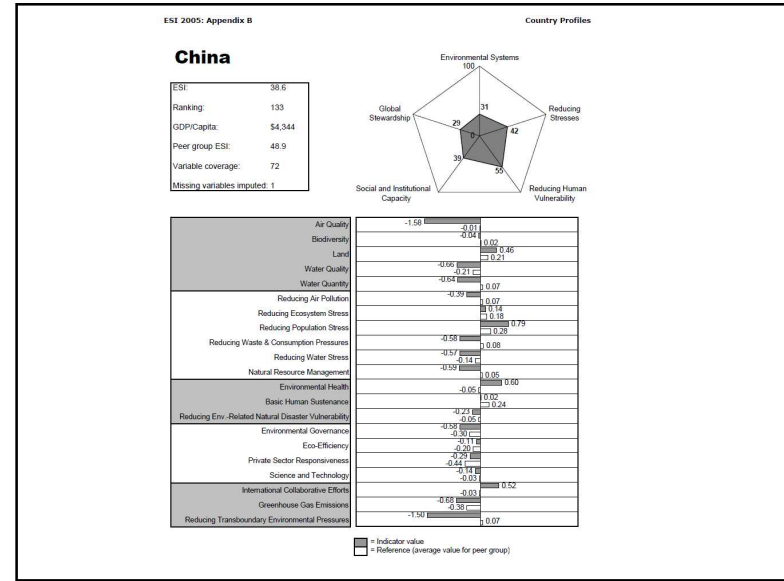
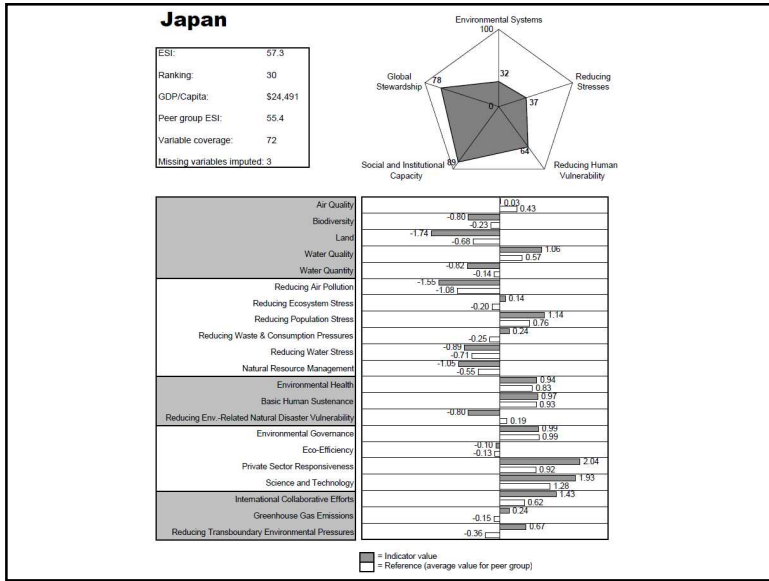
*"As a conceptual framework and analytic tool, the Environmental Sustainability Index has now been introduced to the policymaking discourse in the Philippines. As Chair of the Committee on Ecology in the House of Representatives, I have called on the government to be more serious about measuring the efficacy of programs and policies – and the ESI provides a way to benchmark our performance and identify successful strategies."*

*Neric Acosta  
Congressman and Chair of the Committee on Ecology  
Manila, The Philippines*

## How Sustainable is Japan?

#### 5 components

- Environmental Systems **NEGATIVE**
  - Air Quality/water/biodiversity/land
- Reducing Environmental Stresses **NEGATIVE**
  - Reducing air pollution/water stress/ecosystem stress...
- Reducing Human Vulnerability **Mixed**
  - Basic human sustenance/environmental health
- Social and Institutional Capacity **POSITIVE**
  - Env. Governance/Eco Efficiency/ Private Sec. Responsiveness/Science&Tech
- Global Stewardship **POSITIVE**
  - Participation in int'l cooperative efforts/reducing greenhouse gas emissions/transboundary environmental pressures



### Environmental Sustainability Index - Rankings and Scores

ESI Rank	Country/State	ESI Score	OECD Rank	Country/State	ESI Score	OECD Rank	Country/State	ESI Score	OECD Rank		
1	Finland	71.1	1	30	Costa Rica	52.7	52	99	Antigua	47.4	71
2	Slovenia	71.4	2	51	Ecuador	52.4	53	100	Korea	47.3	74
3	Slovenia	71.8	3	52	Lebanon	52.4	64	95	Yemen	47.3	75
4	Switzerland	71.7	4	53	China	52.3	83	82	Paraguay	47.6	76
5	Finland	70.8	5	34	Hungary	52.0	89	83	Niger	47.0	78
6	Canada	68.4	7	57	Turkey	51.8	58	85	Chad	47.0	77
7	Switzerland	67.7	6	58	Georgia	51.7	77	85	Mexico	46.8	79
8	Denmark	67.9	8	57	Uganda	51.7	78	78	Trinidad	46.8	79
9	Argentina	67.7	9	58	Malawi	51.7	79	87	Malawi	46.8	80
10	Austria	67.7	7	39	Senegal	51.5	80	89	Chad	46.7	81
11	Spain	67.2	4	46	Senegal	51.1	81	90	Tanzania	46.7	82
12	Qatar	67.1	5	61	Burkina Faso	51.0	82	92	United Arab Em.	46.6	83
13	Austria	67.0	6	42	Israel	50.9	83	93	Togo	46.5	84
14	Switzerland	66.9	8	43	Tanzania	50.9	84	94	Burkina	46.4	85
15	Latvia	66.4	6	44	Malaysia	50.2	85	95	Dem. Rep. Congo	46.1	85
16	Peru	66.4	7	43	United Kingdom	50.2	86	96	Benladesh	46.1	86
17	Paraguay	59.7	5	46	Myanmar	49.2	88	97	Egypt	45.9	87
18	China	59.6	9	47	Greece	50.1	71	98	Ghana	44.0	88
19	Denmark	59.7	5	48	Guatemala	50.1	87	99	Yemen	43.8	89
20	Denmark	59.5	5	49	Italy	50.1	72	99	Ecuador	43.8	90
21	Brazil	59.2	8	78	Belgium	50.0	88	99	Dominican Rep.	43.7	91
22	Libania	58.9	10	71	Myanmar	50.0	89	100	Spain	43.4	92
23	Costa Rica	58.9	10	72	Ghana	50.0	70	101	Chad	43.4	93
24	Albania	58.8	14	73	Thailand	49.7	55	102	South Korea	43.0	29
25	Central Rep. Rep.	58.1	15	74	Japan	49.3	52	103	Austria	42.9	94
26	Dominik	58.1	15	75	Indonesia	48.8	53	104	Mexico	42.6	95
27	Denmark	58.0	16	76	Spain	48.8	54	105	Philippines	42.1	96
28	France	57.7	11	77	Guinea-Bissau	48.8	54	106	South Africa	42.1	97
29	Uruguay	57.5	18	78	Randivia	48.6	57	107	Viet Nam	42.1	98
30	Japan	57.5	12	79	Indonesia	48.5	56	108	Indonesia	42.0	99
31	Germany	56.9	13	80	Poland	48.4	57	109	Lebanon	41.7	100
32	Canada	56.7	16	81	Greece	48.1	78	110	Burundi	40.0	101
33	Denmark	56.1	20	82	Myanmar	48.1	59	111	Palau	39.9	102
34	Burkina	55.9	21	83	China	47.9	68	112	Iran	39.8	103
35	P. R. China	55.2	22	84	India	47.8	61	113	China	39.6	104
36	France	55.2	18	85	Spain	47.7	62	114	Turkey	39.6	105
37	Paraguay	54.2	17	86	Brazil	47.5	63	115	Egypt	37.9	106
38	Malawi	54.0	23	87	Indonesia	47.4	64	116	South Africa	37.8	107
39	China	53.8	24	88	Costa Rica	47.3	65	117	Yemen	37.3	108
40	Indonesia	53.7	19	89	Burkina Faso	47.3	66	118	Korea	36.6	109
41	USA	53.7	25	90	Honduras	47.2	67	119	United Arab Em.	36.3	110
42	Chad	53.6	26	91	Turkey	46.6	74	120	Viet Nam	35.9	111
43	Albania	53.0	27	92	Czech Rep.	46.6	75	121	Korea	34.6	112
44	Germany	53.0	28	93	South Africa	46.2	68	122	Yemen	34.6	113
45	United States	52.9	17	94	France	46.1	69	123	Iran	33.6	114
46	Uruguay	52.8	29	95	Mexico	46.2	76	124	Taiwan	33.1	115
47	Denmark	52.8	30	96	Japan	46.0	70	125	Tanzania	32.7	116
48	Uruguay	52.8	31	97	Burkina Faso	45.7	71	126	South Korea	29.2	117
49	China	52.8	32	98	Slovenia	45.4	72	127			

Note: The 2005 ESI scores are not directly comparable to the 2002 ESI scores. See Appendix A for details on methodological changes.



### Executive Summary

The 2005 Environmental Sustainability Index (ESI) benchmarks the ability of nations to protect the environment over the next several decades. It does so by integrating 76 data sets – tracking natural resource endowments, past and present pollution levels, environmental management efforts, and a society's capacity to improve its environmental performance – into 21 indicators of environmental sustainability.

These indicators permit comparison across the following five fundamental components of sustainability: Environmental Systems; Environmental Stresses; Human Vulnerability to Environmental Stresses; Societal Capacity to Respond to Environmental Challenges; and Global Stewardship.

The issues reflected in the indicators and the underlying variables were chosen through an extensive review of the environmental literature, assessment of available data, rigorous analysis, and broad-based consultation with policymakers, scientists, and indicator experts.

The ESI provides a powerful environmental decisionmaking tool tracking national environmental performance and facilitating comparative policy analysis. It enables a more data-driven and empirical approach to policymaking.

While absolute measures of sustainability remain elusive, many aspects of environmental sustainability can be measured on a relative basis with results that provide a context for policy evaluations and judgments. Such comparisons are especially important in the new context of worldwide efforts to advance the environment-related aspects of the Millennium Development Goals.

Higher ESI scores suggest better environmental stewardship. The five highest-ranking countries are Finland, Norway, Uruguay, Sweden, and Iceland – all countries that have substantial natural resource endowments, low population density, and have managed the challenges of development with some success.

The lowest ranking countries are North Korea, Iraq, Taiwan, Turkmenistan, and Uzbekistan. These countries face numerous issues, both natural and manmade, and have not managed their policy choices well.

A number of core policy conclusions emerge from the ESI analysis:

- The ESI provides a valuable tool for benchmarking environmental stewardship and permits comparative policy analysis.
- Environmental stewardship demands attention to a wide range of pollution control and natural resource management issues.
- Developing and developed countries face distinct environmental challenges – the pollution pressures of industrialization on one hand and the stresses of poverty and incapacity on the other.
- Economic success contributes to the potential of environmental success but does not guarantee it. Environmental stewardship depends on both policy efforts and a society's overarching social, political, and economic systems.
- While it appears that no country is on a fully sustainable trajectory, at every level of development, some countries are managing their environmental challenges better than others.
- Measures of governance, including the rigor of regulation and the degree of cooperation with international policy efforts, correlate highly with overall environmental success. This result suggests that emphasis on good governance may be justified.
- The lack of reliable data to measure performance on a number of issues and across many countries hinders attempts to move toward more data-driven and empirical decisionmaking.

### Constructing the ESI

### Environmental Sustainability Index Country Scores by Quintile

Robinson Projection

\*Note: While the equal weighting of the indicators has some effect on ESI Scores, sensitivity analysis demonstrates the relative robustness of the ESI structure.

76 Variables	21 Indicators	5 Components
-Stratig. dioxide concentration -Sulfur dioxide concentration	-Particulate concentration -Indoor air quality	Environmental Systems
-Ecosystem at risk -Threatened birds -Threatened mammals	-Invertebrate amphibians -Reptile Biodiversity Index	
-Wilderness area	-Developed area	
-Harvested crops -Electrical conductivity	-Suspended solids -Phosphorus concentration	
-Surface water availability	-Groundwater availability	Water Quantity
-Coal consumption -Nitrogen oxide emissions -Sulfur dioxide emissions	-CO <sub>2</sub> emissions -Vehicles in use	Reducing Air Pollution
-Forest cover change	-Acidification	Reducing Ecosystem Stresses
-Population growth	-Coal fertility rate	Reducing Population Growth
-Ecological footprint -Waste recycling rates	-Household waste generation	Reducing Waste & Consumption Pressures
-Industrial organic effluents -Fertilizer consumption	-Pesticide consumption -Avea under water stress	Reducing Water Stress
-Overfishing -Disturbance managed forests -Biodiversity	-Salinization due to irrigation -Agricultural residues	Natural Resource Management
-Deaths from intestinal infectious diseases -Child mortality rate	-Child mortality due to respiratory infections	Environmental Health
-Malnutrition	-Safe drinking water supply	Basic Human Subsistence
-Cannibals due to environmental disasters	-Environmental Hazard Exposure	Reducing Environment-Related Natural Disaster Vulnerability
-Sustainable price -Corruption -Government effectiveness -Political stability -Environmental governance -Breadth of rule of law -Local Agenda 21 initiatives	-Civil and political liberties -Sustainable development data gaps -International environmental programs -Environmental knowledge creation -Law-enforcement institutions	Environmental Governance
-Energy consumption / GDP	-Renewable energy production	Eco-Efficiency
-Corporate sustainability (low -Corporate sustainability (intermed -ISO 14001 certified companies	-ISO 14001 certified companies -Private sector environmental -Participation in Responsible Care Program	Private Sector Responsiveness
-Innovation capacity -Digital Access Index -Patent production	-Advanced research -Research scientists	Science and Technology
-Intergovernmental environmental accords -Role in international environmental aid	-Participation in international environmental agreements	Participation in International Collaborative Efforts
-Greenhouse gas emissions / GDP	-Greenhouse gas emissions / capita	Greenhouse Gas Emissions
-Transboundary sulfur dioxide inflows	-Polluting goods imports	Reducing Transboundary Environmental Pressures

### Cluster Analysis ESI Characteristic-Based Country Groupings

Robinson Projection

**Cluster Component Characteristics**

1. Low system and stress scores; low vulnerability and high capacity; moderate stewardship
2. Moderate system and stress scores; high vulnerability and low capacity; above average stewardship
3. Above average system score; low vulnerability; high capacity; moderate stresses and stewardship
4. Moderate system, stresses, and capacity scores; low vulnerability and stewardship
5. Above average system score; moderate stresses, vulnerability, capacity, and stewardship
6. Moderate system, stresses, and vulnerability scores; low capacity and stewardship
7. Low system score; moderate stresses, vulnerability, capacity, and stewardship

The ESI offers a mechanism for establishing "peer groups" of countries for the purpose of benchmarking environmental performance. The cluster analysis provides a statistically derived set of seven groupings that links countries based on their environmental characteristics. The clusters facilitate comparative analysis that helps to highlight leaders and laggards on an issue-by-issue basis and permits countries to gauge relative performance and identify best practices.

